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**From:** Greenblott, Joseph [Greenblott.Joseph@epa.gov]  
**Sent:** 2/12/2021 3:37:05 PM  
**To:** O'Farrell, Thomas [OFarrell.Thomas@epa.gov]; D'Amico, Louis [DAmico.Louis@epa.gov]  
**Subject:** Fwd: Agency Strategic Foresight In support of development of EPA Strategic Planning Effort  
**Attachments:** image002.png; Foresight Briefing for DAAs-DRAAs 02.11.2021 final.pptx

This went to the DAAs/DRAAs this morning from David Bloom

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Begin forwarded message:

**From:** "Bloom, David" <Bloom.David@epa.gov>  
**Date:** February 12, 2021 at 8:49:38 AM EST  
**To:** Career Deputy Assistant Administrators <Career\_Deputy\_Assistant\_Administrators@epa.gov>, Leadership\_Deputy\_Regional\_Administrators <Leadership\_Deputy\_Regional\_Administrators@epa.gov>  
**Cc:** "Terris, Carol" <Terris.Carol@epa.gov>, "Kadeli, Lek" <Kadeli.Lek@epa.gov>, "OBrien, Kathy" <Obrien.Kathy@epa.gov>, Leadership\_Assistant\_Administrators <Leadership\_Assistant\_Administrators@epa.gov>, "Hall, JohnM" <hall.johnm@epa.gov>, "Greenblott, Joseph" <Greenblott.Joseph@epa.gov>, "Green, Holly" <Green.Holly@epa.gov>, "Walsh, Ed" <Walsh.Ed@epa.gov>, "Burchard, Beth" <Burchard.Beth@epa.gov>, "Cassady, Alison" <Cassady.Alison@epa.gov>, "Arroyo, Victoria" <Arroyo.Victoria@epa.gov>, "Enobakhare, Rosemary" <Enobakhare.Rosemary@epa.gov>  
**Subject:** Agency Strategic Foresight In support of development of EPA Strategic Planning Effort

Dear Colleagues,

I appreciate the insights and suggestions shared at today's brown bag around the planned strategic foresight effort involving a two-part horizon scanning effort to support development of the FY 2022-2026 Strategic Plan. We want to ensure that the agency has the benefit of broad engagement and thinking as to the types of challenges and opportunities the Agency may find itself addressing "over the horizon". Ultimately this effort is designed to increase the agencies' ability to better prepare for future threats and/or take early advantage of emerging opportunities.

As follow-up to yesterday's DAA/DRA meeting, I would appreciate your input by February 18 on any additional areas that should be considered for a literature scan to build on the efforts already initiated. In conjunction with this input, it would be useful if you could also provide the names of thought leaders (experts from EPA, other federal agencies, states, tribes, communities, NGOs, advocacy organizations, academia, and industry). The agency will follow-up with outreach to a manageable number of individuals around the areas identified in the briefing and any additional areas identified. It will be important that the agency engage the voices across the spectrum of communities and stakeholders, as appropriate, to benefit from a diverse set of input. Provided as background is the presentation from today's meeting. If you have any questions, please feel free to contact me or Kathy Obrien.

Thank you,  
David

David Bloom  
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